



Letter of Recommendation

RE: Leadership Abilities and Potential

Name of Nominee Ms. Rachel Hicks

Truman Scholars are selected primarily on the basis of leadership potential, commitment to a career in public service, high academic achievement, and prospects for continuing academic success.

Please confirm the leadership example the candidate described in Item 7 on the Application. Please address the candidate's personal characteristics (confidence, persuasiveness, diligence, conviction, vitality, poise, and so forth) which you feel contribute to the candidate's leadership abilities.

Your Name Mr. David Finkler

Telephone 215-417-8675

Title Past Director of Events (2001-2002), Penn Model Congress

Address Box 277, 3901 Locust Walk, Philadelphia, PA 19104-6135

How long have you known the nominee? 2 years

In what capacity? Ms. Hicks served as Treasurer of Penn Model Congress in 2001-02, and she currently serves as President of Penn Model Congress.

Your recommendation may be typed on the back of this form or on a separate sheet and attached to this form.

Please sign and return the completed form directly to the Truman Scholarship Faculty Representative. Your evaluation will become part of the nominee's confidential file, for use only by the Truman Scholarship Selection Committee. It will not be released to the nominee.

Deliver or mail this letter to be received at the address below no later than 11/13/2002

Faculty Representative's Name Ms. Cheryl Shipman

Address The ARCH, 3601 Locust Walk

City, State ZIP Philadelphia, PA 19104-6224



Letter of Recommendation

RE: Commitment to a Career in Public Service

Name of Nominee Ms. Rachel Hicks

Truman Scholars are selected primarily on the basis of leadership potential, commitment to a career in public service, high academic achievement, and prospects for continuing academic success.

Please discuss this candidate's suitability with particular emphasis on *commitment to a career in public service*. Describe a significant contribution made by the candidate through one or more public service, community, or government-related activities. Please also address the candidate's values, interests, goal, and/or ambitions which represent commitment to a career in government or elsewhere in public service.

Your Name The Honorable Ronnie Musgrove Telephone 601-359-4066

Title Governor of Mississippi

Address Post Office Box 139, Jackson, Mississippi 39205-0139

How long have you known the nominee? 6 Months

In what capacity? Ms. Hicks worked in my office this summer as an Education Policy Intern.

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Letter of Recommendation

RE: Intellect and Prospects for Continuing Academic Success

Name of Nominee _____

Truman Scholars are selected primarily on the basis of leadership potential, commitment to a career in public service, high academic achievement, and prospects for continuing academic success.

Please discuss this candidate's suitability with particular emphasis on *academic scholarship, intellectual capabilities, and prospects for success in graduate school.* Discuss the candidate's intelligence, academic performance, analytical abilities, and other characteristics which you think contribute to success in graduate school.

Your Name _____

Telephone _____

Title _____

Address _____

How long have you known the nominee? _____

In what capacity? _____

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Faculty Representative's Name _____

Address _____

City, State ZIP _____

