



Mississippi Military Department

Annual Report

July 1, 2012 - June 30 2013

To the Governor of the Great State of Mississippi

It is with great pleasure that I present to you the annual report of the Mississippi Military Department for the period July 1, 2012 through June 30, 2013.

This report period has been filled with challenges at many levels. However, we still deployed several of our guardsmen to areas such as Afghanistan, and also assigned personnel to assist in other efforts like Hurricane Sandy.

As a matter of fact, we have picked up significant other missions, like the presidential inauguration, community assistance events like the Jackson Veterans Parade and many others which we feel, have brought an impressionable public awareness to the Mississippi National Guard.

We are extremely proud of what has been accomplished in relation to our budget constraints being the way they are, and that we have many things that we personally can take pride in for our state.

Back in 1987, we were the first state National Guard units to receive the new M-1A1 Abrams Main Battle Tanks, and its battlefield companion, the M-2 Bradley Infantry Fighting Vehicles. This year, we were first National Guard state to receive the major upgrades for both types equipment. Add to that, our new training programs for unmanned aircraft at Camp Shelby, and receipt of the first Mobile Towers for setting up air operations on the battlefield.

We also have the most prestigious Air National Guard assets which include the C-17 Globemaster with an ongoing medical mission overseas, and the KC-135 Stratotanker in Meridian, Miss. where refueling of aircraft was made history.

We hope you take time to review the various things your Mississippi National Guard has been involved in over the past year, and accept our published report.



Augustus L. Collins

Augustus L. Collins

Major General, Mississippi National Guard
The Adjutant General of Mississippi

Maj. Gen. Leon Collins, the adjutant general, waves to participants in the 2013 Veterans Day parade in Jackson. With him are Mrs. Debra Collins (left) and Lt. Col. (Ret.) Dennis Smith, who served as master of ceremonies. The parade is a part of a Veterans Administration and Mississippi National Guard joint venture program to recognize the state's veterans each year.



***Mississippi National Guard Annual Report
July 1, 2012 - June 30, 2013***

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Members of the Mississippi National Guard Joint Force Headquarters Command Staff pose for the annual Christmas photo. Pictured from left are Chief Warrant Officer Five Bobby Tanksley, Command Chief Warrant Officer; Col. (Ret.) Mike Gilpin, Executive Assistant; Lt. Col. Billy Hardin, Assistant to the Director, Joint Staff; Brig. Gen. Allen Brewer, Director, Joint Staff; Brig. Gen. William J. Crisler, Jr., Chief of Staff, Air National Guard; Maj. Gen. Augustus L. Collins, the Adjutant General of Mississippi, Capt. Curwin Burk, aide-de-camp; Mrs. Wanda Williams, executive secretary to the Adjutant General, and Mrs. Christy Cliburn, executive secretary to the Director, Joint Staff; and State Command Sgt. Maj. George M. Miller. Not pictured is Brig. Gen. Jessie Roy Robinson, Assistant Adjutant General, Army National Guard.

Mississippi National Guard Structure

MISSISSIPPI ARMY NATIONAL GUARD

Headquarters Detachment, Joint Force Headquarters, Jackson

102nd Mobile Public Affairs Det, Jackson
 41st Army Band, Jackson
 Recruiting & Retention Battalion, Jackson
 47th Civil Support Det. (WMD), Jackson
 MSARNG Medical Command, Jackson
 Det 1, MSARNG Medical Command, Grenada
 Det 2, MSARNG Med Cmd, Camp Shelby
 Det 16, OSA Command, Jackson
 1984th Contracting Team, Jackson
 1108th Theater Aviation Support Group, Gulfport
 Company I (-), 185th Aviation Battalion, Gulfport
 Camp McCain Joint Force Training Center, Camp Shelby
 HQ, 154th Regiment (RTI) Camp Shelby
 1st Infantry Training Battalion, Camp Shelby
 3rd NCO Academy, Camp Shelby
 4th Armor Training Battalion, Camp Shelby
 OCS Training Company, Camp Shelby
 Combat Arms Training Company, Camp Shelby
 2nd Ordnance Training Battalion, Camp Shelby
 Medical Battalion Training Site, Camp Shelby

66th Troop Command, Jackson

Special Operations Det. South, Jackson
 HQ, 210th Finance Battalion, Jackson
 220th Finance Det., Jackson
 230th Finance Det., Jackson
 HQ, 1st Bn, 204th Air Defense Artillery, Newton
 HB, 1-204th ADA Bn, Newton
 Btry A, 1-204th ADA Bn, Bay Springs
 Btry B, 1-204th ADA Bn, Forest

Btry C, 1-204th ADA Bn, Morton
 Co D, 1-204th ADA Bn, Newton
 HQ, 168th Engineer Group, Vicksburg
 HC, 168th Engineer Group, Vicksburg
 HQ, 223rd Engineer Bn, West Point
 HHC, 223rd Engr Bn, West Point
 FSC, 223rd Engr Bn, Aberdeen
 288th Engr Co, Houston
 289th Vert Const Co, Bruce
 Det 1, 289th Vert Const Co, Water Valley
 858th Horz Const Co, Calhoun City
 Det 1, 858th Horz Const Co, Okolona
 HQ, 890th Engr Bn, Gulfport
 HSC, 890th Engr Bn, Gulfport FSC, 890th Engr Bn, Gulfport
 230th Engr Det (Concrete), Purvis
 231st Surv-Design TM, Gulfport
 250th Engr Det (Asphalt), Purvis
 251st Quarry, Lumberton
 287th MAC, Lucedale 857th Horiz Co (-), Picayune
 Det 1, 857th Horiz Co (-), Wiggins
 859th Vert Co, Pascagoula
 Det 1, 859th Vert Co, Richton
 HHC, 185th TAB, Jackson
 2-185th AOD, Southaven
 Det 7, HHC 1-111th Avn, Meridian
 Co B (-), 1-111th Avn, Meridian
 Det 2, Co D, 1-111th Avn, Meridian
 Det 2, Co E, 1-111th Avn, Meridian
 Det 1, HHT, 1-230th Air Combat Squad., Tupelo
 Troop A, 1-230th ACS, Tupelo
 Det 1, Trp E, 1-230th ACS, Tupelo
 Det 1, Trp F, 1-230th ACS, Tupelo
 Det 1, Trp G, 1-230th ACS, Tupelo
 Det 1, HHC, 1-151st Avn, Tupelo
 Co C, 1-151st Avn, Tupelo
 Det 1, Co D, HHC, 1-151st Avn, Tupelo
 Det 1, Co E, 1-151st Avn, Tupelo

Det 2, E Trp, 1-230th ACS, Tupelo
 Det 1, Co B, 834th CS, Tupelo
 Co C (-), 1-114th Avn Bn, Jackson
 HQ, 1-185th Assault, Tupelo
 HHC (-), 1-185th Aslt, Tupelo
 Co A, 1-185th Aslt, Jackson
 Co D, 1-185th Aslt, Jackson
 Co E, 1-185th Aslt, Jackson
 HQ Det (-) 2-20th Special Forces Grp, Jackson
 AUG, TDA, HQ, 2-20th SFC, Jackson
 Det 1, HQ, 2-20th SFC, Grenada
 Co C, 2-20th SFG, Grenada
 Spt Co, (Det 1), 2-20th SFG, Jackson

184th Sustainment Cmd (N), Laurel

Det 1, 184th Sustainment Cmd, Hattiesburg
 114th Army Liaison Team, Greenville
 31st Support Det (ROC) (ASG), Jackson
 HD, 112th Military Police Bn, Canton
 113th MP Co, Brandon
 Det 1, 113th MP Co (-), Mendenhall
 114th MP Co, Clinton
 HQ, 298th Corps Spt Bn, Philadelphia
 HD, 298th Corps Spt Bn, Philadelphia
 367th Maint Co (-), Philadelphia
 Det 1, 367th Maint Co, Dekalb
 3656th Maint Co (-), Camp Shelby
 Det 1, 3656th Maint Co, Waynesboro
 1387th QM Water Supply Co, Greenville
 Det 1, 1387th QM Co, Rolling Fork
 1687th Truck Co, Southaven
 Det 1, 1687th Trk Co, Yazoo City

155th Brigade Combat Team, Tupelo

HC, 155th BCT, Tupelo Det 1, HHC, 155th BCT, New Albany
 HQ, 106th BSB, Monticello HC, 106th Brigade Support Battalion, Monticello
 Co A, 106th BSB, Magee
 Det 1, Co A, 106th BSB, Taylorsville
 Det 2, Co A, 106th BSB, Prentiss
 Co B, 106th BSB, Camp Shelby
 Co C, 106th BSB, Crystal Springs
 Co D, 106th BSB, Corinth
 Det 1, Co D, 106th BSB, Ripley
 Co E (-), 106th BSB, Brookhaven
 Det 1, Co E, 106th BSB, Gloster
 Det 2, Co E, 106th BSB, Collins
 Co F (-), 106th BSB, Grenada
 Det 1, Co F, 106th BSB, Charleston
 Det 2, Co F, 106th BSB, Cleveland
 Co G, 106th BSB, Louisville
 Det 1, Co G, 106th BSB, Eupora
 HQ, 155th BSTB, Meridian
 HHC(-), 155th BSTB, Meridian
 Det 1, HHC, 155th BSTB, Carthage
 Det 2, HHC, 155th BSTB, Quitman
 Co A, (MI Co), 155th BSTB, Canton
 Det 1, Co A, 155th BSTB, Camp Shelby
 Co B, 155th BSTB (Ntwk Spt Co), Meridian

HQ, 2-114th STRIKE, Starkville
 HHB, 2-114th STRIKE, Starkville
 Btry A, 2-114th STRIKE, Columbus
 Det 1, Btry A, 2-114th STRIKE, Ackerman
 Btry B, 2-114th STRIKE, Kosciusko
 Det 1, Btry B, 2-114th STRIKE, Winona
 HQ, 1-155th Inf Regt, McComb
 HHC(-), 1-155th Inf Regt, McComb
 Det 1, HHC, 1-155th Inf Regt, Tylertown
 Co A, 1-155th Inf Regt, Biloxi
 Co B, 1-155th Inf Regt, Poplarville
 Co C, 1-155th Inf Regt, Natchez
 Co D, 1-155th Inf Regt, Biloxi
 Co E, 1-155th Inf Regt, Columbia
 HQ, 1-98th Cav Regt Sq, Amory
 HHT (-), 1-98th Cav Regt, Amory
 Det 1, HHT, 1-98th Cav Regt, Nettleton
 Trp A, 1-98th Cav Regt, Pontotoc
 Trp B, 1-98th Cav Regt, Booneville
 Trp C, 1-98th Cav Regt, Fulton
 Det 1, Trp C, 1-98th Cav Regt, Iuka
 HQ, 2-198th Combat Arms Bn, Senatobia
 HHC (-), 2-198th CAB, Senatobia
 Det 1, HHC, 2-198th CAB, Batesville
 Det 2, HHC, 2-198th CAB, Sardis
 Co A, 2-198th CAB, Hernando
 Det 1, Co A, 2-198th CAB, Holly Springs
 Co B, 2-198th CAB, Greenwood
 Det 1, Co B, 2-198th CAB, Drew
 Co C, 2-198th CAB, Oxford
 Co D, 2-198th CAB, Indianola
 Co E, 2-198th CAB, Clarksdale

MISSISSIPPI AIR NATIONAL GUARD

HQ, Mississippi Air National Guard, Jackson

HQ, 172nd Airlift Wing, Flowood

172nd Financial Management Services
 172nd Operations Group
 172nd Operations Support Flight
 183rd Airlift Squadron
 183rd Aeromedical Evacuation Squadron
 172nd Aerial Port Flight
 172nd Airlift Control Squadron
 172nd Logistics Group
 172nd Aircraft Generation Squadron
 172nd Logistics Squadron
 172nd Maintenance Squadron
 172nd Support Group
 172nd Civil Engineer Squadron
 172nd Mission Support Flight
 172nd Security Forces Squadron
 172nd Services Squadron
 172nd Medical Squadron

Combat Readiness Training Center, Gulfport

255th Air Control Squadron
 209th Civil Engineer Squadron

HQ, 186th Air Refueling Wing, Meridian

186th Operations Group, Meridian
 186th Air Refueling Squadron
 186th Operations Support Flight
 186th Maint. Operations Squadron
 186th Maintenance Group
 186th Medical Squadron
 186th Aircraft Maint. Squadron
 186th Logistics Readiness Squadron
 186th Maintenance Squadron
 186th Mission Support Flight
 186th Civil Engineer Squadron
 186th Communications Squadron
 186th Mission Support Group
 186th Security Forces Squadron
 186th Services Flight
 248th Air Traffic Control Squadron
 238th Air Support Operations Squadron

(Right) Mississippi guardsmen learn about history in their own backyard. Soldiers and Airmen receive staff rides to study techniques and leadership skills used by their earlier predecessors.



A Mississippi C-17 Globemaster aircraft is loaded with supplies and headed for the east coast in the aftermath of Hurricane Sandy. The Mississippi National Guard is quick to lend a hand to people facing disaster, both at home and round the world. The C-17 belongs to the 172nd Airlift Wing in the Flowood area.



Guardsmen from the Joint Force Headquarters join the adjutant general, Maj. Gen. Leon Collins for the 2013 TAG Run in the Jackson area. The men and women keep a steady routine of exercise while they serve the state and nation.

Mississippi National Guard Training Centers

The Mississippi National Guard is fortunate to have three state-of-the-art training facilities which host hundreds of service members from across the country. Camp Shelby also served as a Mobilization Station for troops who are deploying.

Camp Shelby

Camp Shelby Joint Forces Training Center (CSJFTC) is primarily located in portions of Perry and Forrest Counties with a small portion in Greene County, in south Mississippi. The training center was established in 1917 in support of mobilization during World War I and it has served almost continuously since then as a training site, not only for the Reserve Components of the Army, but also for the Active Components of the Army, Navy, Marine Corps, and Air Force. The training site consists of a mix of State, Department of Defense, and U.S. Forest Service lands in the DeSoto National Forest.

Encompassing more than 134,000 acres (525 square kilometers), Camp Shelby can support battalion level maneuver training, and has a wide range of training and logistical support facilities. It is a training ground for the M1 Abrams Tank, Bradley Infantry Fighting Vehicles, and M109A6 Paladin Howitzers and home to the 177th Armored Brigade (Training Support). Camp Shelby serves as a training site for National Guardsmen and Reservists from throughout the country hosting as many as 100,000 personnel annually.

Camp McCain

Camp McCain, in Elliott, Miss., is a National Guard training site that covers 13,000 acres. Training

at the facility includes tank maneuvers, artillery training and general training for National Guard troops.

Camp McCain was one of several training sites that sprang up throughout Mississippi during World War II. In 1942, the United States Army opened a major training facility on a 42,000 acre site at Elliott, Mississippi in Grenada County. The facility was named Camp McCain in honor of a famous family of military men from neighboring Carroll County, including Carroll county native Major General Henry P. McCain. Troops for the army's 87th and 94th divisions trained at Camp McCain before being sent into combat in Europe. At the peak of its expansion, Camp McCain served as many as 50,000 troops.

The US Forest Service (USFS) permitted 5,874 acres to the Army in December 1942 to be utilized as the Oxford Bombing Range. The Oxford Bombing Range was to provide the Army Air Forces with a site for testing bomb dropping mechanisms and like purposes. It is assumed that practice bombs (with spotting charges) were used at the site. In 1943, The Secretary of War determined that there was longer a military necessity for the bombing range. In August 1943, the USFS permitted 30,617 acres (including the bombing range area) to the Army for use as a maneuver area. The maneuver area was utilized by the Army units stationed at Camp McCain, MS, for bivouac and maneuver purposes. The maneuver area remained active until 1947. Currently, most of the site is forest land within the Holly Springs National Forest.

The camp also served as a prisoner of war camp for captured German soldiers -- Camp McCain housed 7,700. In 1944, the four base camps - Camp McCain,

Camp Como, Camp Clinton, and Camp Shelby - developed fifteen branch camps that furnished POWs to work in the cotton fields. The Camp closed on October 15, 1944 and all but 3,000 acres of the site was sold. The camp was deactivated after the war and most of the buildings were dismantled and some sold to municipalities and colleges.

Camp McCain today functions as an important Army National Guard training site, but with only one-tenth of its original area and capacity. In 1947, the Mississippi national Guard prevailed upon the U.S. Government to retain part of the camp for small arms training. The rifle ranges and 3000 acres were retained under state control, and the rest sold.

In the beginning, the camp was administered by the local unit in Grenada. As usage increased, the demand for more facilities also increased. In the mid to late 60's, the 223rd Engr Battalion constructed mess sheds, quonset huts, a latrine, and some of the first roads in the tactical area. In 1969, tracked vehicles were added to Camp McCain, and 1971 a maintenance facility was built. The opening of the tactical areas caused many changes, including the organization of the 221st Engineer Detachment. This unit is now named Detachment 2, State Area Command.

In recent years, the camp has expanded at an excited rate. Additional buildings have been constructed for operations, maintenance support facilities have been added, and three more National Guard Units are now stationed on Camp McCain. Buildings for troop housing have been constructed, so that now 1200 troops may be housed here. In 1984, an additional 4500 adjoining acres were added, increasing the tactical training area. In 1987-1988, ten modern weapons ranges were constructed. The road network on Camp McCain has been expanded and improved, allowing improved tactical training.

Combat Readiness Training Center, Gulfport

The Air National Guard Field Training Site, Gulfport, Mississippi, was established at the Gulfport-Biloxi Regional Airport in 1954. Renamed the Combat Readiness Training Center (CRTC) in 1990, military training actually began with the Army Air Corps in 1941. The CRTC's mission is to provide an integrated, year-round, realistic training environment of supersonic airspace, gunnery ranges, systems, facilities and equipment for deployed units to enhance their capabilities and combat readiness. The CRTC fully supports the "Total Force" concept by supporting units from all branches of the Department of Defense (DoD), as well as the National Guard and Reserve components.

The CRTC hosts regular deployments of ANG units, and offers convenient offshore airspace that



Army and Air National Guard members participate in a joint service aviation exercise at Camp McCain, testing the skills of guardsmen and the modern equipment used on today's battlefields.

is fully instrumented for recording air to air engagements. Nearby Camp Shelby, MS features an air to ground range and sufficient low altitude airspace to provide realistic ground attack scenarios.

The CRTC has approximately 160 full-time military and civilian employees with a \$65 million economic impact for FY13. The CRTC has bed space for approximately 1,000 personnel and can accommodate up to three separate flying units simultaneously. Flight line ramp space can support up to nine C-5s, twenty-two KC-135s or one hundred fighters.

An aggressive renovation and construction program is currently in progress. On-going construction projects include enhancing combat readiness training to increasing the quality of life. In FY99 alone: 8.3 million dollar a new main runway; upgrades to troop quarters; a state-of-the-art fire training facility; completion of additions to operations and maintenance capabilities; 24.6 million dollars spent on troop camp quarters II/III; a new dining facility; new aircraft hangar (capable of enclosing a C-17); and a state-of-the-art crash/fire rescue station is currently under construction; 12.8 million dollars is being spent of the relocation of Hewes Avenue; a new vehicle maintenance facility; renovations to Civil Engineering and the base supply warehouse; additionally, other support projects are funded and under design.

The CRTC enjoys a very supportive and proactive relationship with the local community. Community involvement includes participation in Chambers of Commerce, Employer Support of the Guard and Reserves' (ESGR) programs, and Adopt-A-School and Mentoring programs. During emergencies, the CRTC is supportive of both the Federal Emergency Management Agency and Mississippi Emergency Management Agency operations.

The CRTC has two tenant Mississippi Air National Guard units on base. The 255th Air Control Squadron (ACS), activated in 1971 as a Combat Communications Squadron (CCS), was converted to a Control and Reporting Center (CRC) in 1987. They were the first Air National Guard unit to receive datalink capabilities

for all joint forces. In 1998, the 255th was converted to their role of Air Control. ACTS provides state-of-the-art Ground Control Intercept (GCI) capability to the total force, as well as other very vital activities. The 255th ACS has 255 personnel and is combat ready in all areas. Their mission is to organize, train and equip personnel to provide an operational ready Control and Reporting Center in support of worldwide theater air operations and statewide emergency contingencies.

The other tenant is the 209th Civil Engineer Squadron (CES). The 209th CES was formed as the 173rd Civil Engineering Flight in 1969, and has grown over the years at its present manning of 90 personnel. The mission of the 209th CES is to provide a highly mobile emergency engineering force for base damage recovery after attack. This unit constantly trains and maintains a state of readiness to allow short notice deployment capability. This is accomplished through management of the Rapid Runway Repair (RRR) site and the fire training facility. Within the first year of opening, the new RRR site had trained 1,600 personnel, and over 1,400 personnel were scheduled for training in the year 2000. The 209th CES began

augmenting the United States Air Force (USAF) "Silver Flag" Training Program at Tyndall AFB, FL in FY00.

While not considered a tenant of the CRTC, the 1108th Aviation Classification Repair Activity Depot (AVCRAD), Mississippi Army National Guard, is co-located at the Gulfport-Biloxi Regional Airport. They are a full Army aviation maintenance depot facility.

The "Blue Lightning" Strike Force of the Drug Enforcement Agency is also located at the CRTC. "Blue Lightning's" mission is drug interdiction.

The Gulfport-Biloxi Regional Airport Authority, Air National Guard and Federal Aviation Administration jointly announced a major runway reconstruction project in May 1998. Runway 14-32 was completely rebuilt at a total cost of \$8.1 million. This 9,000 foot runway was first constructed in 1942, and this project will assure the facility's important economic impact on the Coast, which now totals \$490 million annually.



Mississippi Soldiers and Airmen deploy to Washington, D.C., in January to support the 57th Presidential Inauguration on Jan. 21. Approximately 140 Mississippi National Guard Soldiers and Airmen were tasked.

Economics of the National Guard in Mississippi

State Comptroller's Office

The Directorate of State Resources' mission is to provide administrative and support services to the Mississippi Military Department; an agency of the State of Mississippi.

Both, state and federal funding, are combined to achieve the goals and missions of the Mississippi Military Department. The director has primary responsibility for management, control and administration of all state resources within the MMD agency. The major functional areas are Human Resources, Finance, Accounting, Payroll, Time and Attendance, Purchasing, Contracting, Budgeting, Administration of state employee travel and property.

The Mississippi Military Department state general funds are formally requested through the State Budgeting process annually. The budgeted state funds of the Mississippi Military Department are used to support the Headquarters and offices of the Adjutant General, and to provide the funds necessary to cover utilities and minor repairs and maintenance of the 82 Readiness Centers throughout the State of Mississippi.

In FY 2013, the National Guard Bureau continued authorization to reimburse 50 percent and the 82 Readiness Centers' fiscal year operating costs, which are distributed to each readiness center based upon fiscal need. This is paramount to our capability to operate and maintain our facilities each fiscal year.

During FY 2013, the state partnered with the federal government to support the continued mobilization operations located at the Camp Shelby Joint Forces Training Center in support of Operation Enduring Freedom.

United States Property and Fiscal Office, Jackson

(USPFO) provides Federal contracting and audit support to both the Mississippi Air and Army National Guard. They also provide installation logistics, data processing, and financial support to the Mississippi Army National Guard.

In FY 2013, the USPFO was responsible for administrative control, financial planning, accounting and reporting for approximately \$685 million in Federal funds that generated approximately 800,000 financial transactions. Of the \$685 million, \$4.1 million was in support of the MSNG Youth Challenge Program.

In FY 2013, the USPFO continued to support the Global War on Terrorism with approximately \$35 million in supplies and/or services over and above normal day-to-day operating costs at the Department of the Army's

State and Federal Appropriations during FY 2013

STATE: \$7,456,137

FEDERAL: \$581,915,948

Camp Shelby Joint Forces Training Center (CSJFTC).

This office awarded 1,572 contracts for approximately \$120 million in contracts for both the MSARNG & MSANG. Our Purchasing and Contracting Division also oversaw the Government Purchase Card program where 14,300 transactions were completed for a total of approximately \$14 million. The Audit Division completed 44 engagements during FY 2013 with approximately \$875 thousand in potential monetary benefits.

During FY 2013, the Data Processing Section has upgraded all of its computer servers from individual stand-a-longs to virtualized servers reducing the number and saving time and money in maintenance and overall downtime. This past year has been very challenging with the introduction of the GFEBS accounting system. In order to successfully convert to the new system, we have upgraded all of our computer programs, increasing security and certificate identification to ensure any and all risks are covered, and we have migrated over 85% of the USPFO user computers in order to comply with the current NGB guidelines.

FY 2013 was again a challenging and very successful year for the USPFO. With a proactive attitude, our dedicated employees continued to search for more effective and efficient ways to serve our customers. The USPFO will continue to be good stewards of our Federal funding while always protecting the interest of the Federal government, the MSNG, and the taxpayers.



The Mississippi National Guard plays an integral role in communities throughout Mississippi. With readiness centers in 82 counties, the National Guard maintains its commitment to the citizens of Mississippi as a viable part of the only community-based defense force in the world.



1 July 2012 - 30 June 2013

Military Personnel

The Directorate of Military Personnel administers all Mississippi Army National Guard programs relating to military personnel. Sections/branches within this directorate are responsible for administration and management of various services and programs, including officer and enlisted personnel, education services and incentives, Soldier reintegration, health services (physical, occupational and behavioral), resiliency training, transition assistance program, employment training seminar, military awards and decorations, family readiness and assistance, records, military honors, casualty operations, survivor outreach services, employer support, retirement services, promotion boards, substance abuse awareness training, DEERS/RAPIDS, SARC training and automated personnel data management. These branches and sections work together to ensure improved individual and unit mission readiness. This directorate also continues to manage the mobilization of Soldiers in support of Overseas Contingency Operations.

The Personnel Services/G1 section provides personnel support to all Army Guard personnel, responsible for performing the tasks traditionally thought of as being human resource related.

The Recruiting and Retention Battalion serves as the primary advisor to the senior leadership of the state on all matters pertaining to strength management. The command develops, implements, and monitors the State Strength Maintenance Program based on guidance from the National Guard Bureau and state leadership. The command has a three tenet mission: recruiting, retention, and attrition management.

The battalion met 2013 End Strength mission of 9,865 ending the year with a strength of 9,866 and assessed 121 new officers into the Mississippi Army National Guard. Joint Family Services provides a number of services intended to improve the quality of life for our Soldiers, Families and Survivors. This year has seen a decline in support requirements for mobilizing and deployed Soldiers and their Families, while post mobilization needs have required us to increase our efforts in employment and mental health support. See below for a summary of programs provided by Joint Family Services.

Casualty Operations provides/assigns casualty notification and assistance to all Army Reserve, guard

and active personnel, their next of kin and beneficiaries. Casualty operations also provides assistance to surviving family members for the purposes of filing for benefits. We provide this service for both the active duty and traditional Soldiers' families.

Survivor Outreach Services is an Army-wide program designed to provide dedicated and comprehensive support to survivors of deceased Soldiers. The SOS mission is to embrace survivors and give the assurance that they are connected to the Army Family through a multi-agency Survivor Support Program.

The Military Funeral Honors section is responsible for providing all military funerals for active duty, Army Reserve and MSARNG Veterans and retirees. The team conducted 1,328 funerals during this fiscal year. This Mississippi Honor Guard covers military funerals for the entire state.

The Mississippi National Guard State Family Program: The Mississippi National Guard (MSNG) State Family Program promotes knowledge, well being, self-reliance, self confidence and resiliency in Service Members, Families and volunteers through training, assistance and support. The MSNG Family Programs focused on helping Service Members and Families accomplish the obligations of local, State, and Federal military service. Core components of the State's Family Programs include: family readiness, family assistance, child and youth programs, and direct support to the MSARNG and MSANG. The MSNG Family Programs office conducted three regional Family Readiness training seminars to educate and train individuals who volunteer for MSNG Family Readiness Group positions. Approximately 175 volunteers were trained on Family Readiness operations and regulations during these three Regional events. In addition to training, the Family Programs Office operated seven Family Assistance Center locations with ten staff personnel assisting Families with resources, referrals, counseling, financial planning, TRICARE insurance, identification cards, and crisis intervention. Referral services are provided by licensed contracted Military Family Life Consultants.

The Resiliency, Risk Reduction and Suicide Prevention Office (R3SP): R3SP serves all members of the Mississippi Army National Guard. It supports the National Guard Bureau's mission to eliminate Suicides by instituting the Comprehensive Soldier and Family Fitness Program. This program focuses on increasing awareness and resiliency through training, education, surveillance and Soldier support. The office is staffed with three full time employees supporting the units through Master Resiliency Training, Resiliency Training Assistants, Applied Suicide Intervention Skills Training and Ask, Care and Escort training. The backbone of the program is comprised of trained Soldiers who serve in this capacity as an additional duty in their units. They provide the Soldiers of their unit the resiliency skills needed to overcome adversity in the field and in their day-to-day lives. In addition, they also

Mississippi National Guard personnel fit their civilian jobs in with their service to the Mississippi National Guard in order to serve.



assist troubled Soldiers who may have suicidal ideations by recognizing the signs, talking them through their issues and coordinating immediate help through this office and the MSARNG Behavioral Health Specialist. Each month this office meets with the MSARNG and MSANG Behavioral Health Specialist to discuss policy, issues, and cases and makes recommendation to the Adjutant General.

The Education, Incentives & Employment Office manages education, incentives and employment-related funding assistance and support activities to Soldiers, Airmen and Families of the Mississippi National Guard as provided by Department of Defense and State of Mississippi programs. This section manages and approves Tuition Assistance through the GoArmyEd system for Soldiers of MSARNG, while providing State Educational Assistance Program benefits to Airmen of the MSANG as provided by the Legislature of the State of Mississippi. The TA Program has paid out over \$4 million in tuition benefits, funding over 1,700 enrollees. The SEAP has funded over 300 tuition requests from the MSANG totaling over one half million dollars towards post-secondary education within the state. The Selected Reserve Incentives Program manages and validates over 3,000 enlistment bonus contracts totaling over \$41 million for Soldiers of the MSARNG, while managing over 300 Student Loan Repayment Program contracts totaling over \$10.5 million dollars for Soldiers during the same period.

ESGR was established in 1972 to promote cooperation and understanding between reserve component members and their civilian employers. ESGR is a Department of Defense agency that facilitates and promotes a cooperative culture of employer support for National Guard and Reserve Service Members by developing and advocating mutually beneficial initiatives; recognizing outstanding employer support; increasing awareness of applicable laws and policies; solving potential conflicts between employers and their service members; and acting as the employers' principal advocate within DoD. Paramount to ESGR's

mission is encouraging employment of Guardsmen and Reservists who bring integrity, global perspective and proven leadership to the civilian workforce.

Transition Assistance Program: The Transition Assistance Advisor (TAA) briefed over 2000 Service and Family Members on military, VA, TRICARE and other benefits and entitlements earned as a result of mobilization and deployments. The TAA assisted 82 Service Members in attaining their service-connected disability compensation through the VA. TAA has made numerous visits to demobilizing units at Fort Bliss and Camp Shelby to make sure their transition back to home station is as



Kids AT is a great learning experience for Guard kids.

efficient as possible. The TAA is currently working with the Department of Labor to ensure unemployed veterans returning from deployments are provided the tools necessary to acquire adequate employment by attending a DOL Employment Workshop. The TAA also works closely with our retiring Service Members to ensure they are aware of the benefits and opportunities available to them.

Yellow Ribbon Reintegration Program: During FY 2013 the MSNG Yellow Ribbon Reintegration Program conducted 14 pre, during and post deployment events for 22 Army and Air Guard units. These events hosted over 2,140 Soldiers, Airmen, and their Families. To date, the

Yellow Ribbon office has held over 121 events for approximately 26,640 service members and their families. Each event included a catered noon meal, on-site childcare to include an hourly schedule of games and activities, and presentations appropriate for the mobilization status of the attending units.



Mississippi Army National Guard Soldiers compete for a Best Warrior title at the state level, with a select few who set out to become the best in the U.S. Army.



A number of Mississippi businesses are recognized each year for their support of the Guard and Reserve members they employ, through the Mississippi Committee of the Employer Support of the National Guard and Reserve program.



National Guard Bureau's senior enlisted officer to the Chief, NGB, visits enlisted personnel of the Mississippi Army and Air National Guard in Jackson.



Retirements and promotions of Mississippi National Guard members is always a special ceremonial event in honoring those who serve.



We are Mississippi National Guard Men and Women



1 July 2012 - 30 June 2013



Members of the 47th Civil Support Team are trained and disciplined in chemical, nuclear and biological threats. In early 2013, members of the team were called out in a ricin scare in Tupelo (above). Exercises involving the team and local authorities, are established on routine basis to ensure the Mississippi National Guardsmen are prepared to carry out their extremely dangerous missions.



Operations, Training, Mobilization

The Directorate of Operations and Training is responsible for an annual budget of approximately \$100 million and oversees seven divisions: Mobilization Readiness, Training, Directorate of Military Support, 47th Civil Support Team, State Counterdrug Program, State Partnership Program and the 154th Regional Training Institute. The Directorate has seen an exceptionally high operations tempo this year with the training and deployments of our units for the missions abroad and assisting our citizens at home.

The Training Division oversees the management and execution of all training plans and training budgets for the Mississippi Army National Guard (MSARNG), approximately 9,800 Soldiers and a budget of over \$65 million. The major areas of this division include, Inactive Duty Training, Annual Training, Overseas Deployment Training, Combat Training Center Exercises and Individual Training. Individual Training includes all Military Occupational Specialty Schools, Non-Commissioned Officer and Officer Education Courses. During this training year, approximately 9,000 MSARNG Soldiers conducted Annual Training across three (3) states and four (4) countries. Mississippi had 107 Soldiers participate in the 2013 Presidential Inauguration. The Mississippi Army National Guard conducted two (2) successful Officer/NCO Exchanges with the United Kingdom and Germany and one (1) Small Unit Exchange with the United Kingdom. Annually the MSARNG sends thousands of Soldiers to individual training schools in order to prepare them to meet our Federal and State missions. This year, 1,900 Soldiers graduated from 2,890 individual resident training courses throughout the United States. In addition, more than 4,300 Soldiers graduated over 9,500 distance learning courses.

The 154th Regional Training Institute conducts training for Guard, Reserve and Active component Soldiers from all 54 States and Territories in the areas of Noncommissioned Officer Education Systems and Military Occupational Skills in Infantry, Armor, Ordnance, Health Services, and Officer Candidate School. Additionally, the 154th Regiment provides training assistant teams to all MSARNG units and is expanding its role in Unmanned Aerial Surveillance training. The RTI is rated as an "Institute of Excellence" by the Training and Doctrine Command Accreditation standards and is considered one of the leading RTIs in the nation. The 154th Regiment will train over 10,000 Soldiers in 2012. The unit "Trains to Fight" and "Fights to Train."

The Mobilization and Readiness Division is responsible for issues dealing with unit readiness, mobilizations, stationing plans, and new equipment fielding and training.

During FY 2013, 1,700 Soldiers from the Mississippi Army National Guard mobilized in support of Operation Enduring Freedom. Below is a breakdown of the MSARNG units, their loca-

tion and in which operation they participated:

1108th TASMG.....Gulfport.....OEF
B/1-111th AVN.....Meridian.....OEF
113th MPs.....Brandon.....OEF/KU
1-155th IN BN (FWD)...McComb.....OEF
230th FIN DET.....Jackson.....KOSOVO
288th Sapper CO.....Houston.....OEF
223rd EN BN.....Aberdeen...OEF
SOD South.....Jackson.....OEF
F-171st AVN.....Jackson.....OEF
C/2-20th SFG (CCA2)...Grenada.....SOC SOUTH
289th EN Vertical CO...Bruce.....OEF
857th EN Horiz CO.....Wiggins.....OEF
31st ROC (ADT).....Jackson.....OEF
Co I, 185th AVN.....Gulfport.....MFO
102nd MPAD.....Jackson.....OEF
859th EN Vert CO.....Pascagoula.OEF
2-20th SFG.....Grenada.....OEF

In addition this year, the MSARNG has supported Continental United States training with over 145 Soldiers on orders at Camp Shelby Joint Force Training Center, training units mobilizing for OEF. The MSARNG has also supported the Department of Homeland Security with Company C, 114th Aviation; supporting the Southwest Border Mission with 22 soldiers and equipment.

Over \$548,248,622 in new equipment for the MSARNG has been fielded, including 58 M1A2 SEP Tanks, 118 Bradley Fighting Vehicles, 4 M88A2 Tracked Recovery Vehicles, 6 Assault Breacher Vehicles, and 108 Wheeled Vehicles. New Equipment Training has been conducted for over 3,200 Soldiers.

Counterdrug Program: Dedicated, Diligent and Community-Connected, the Mississippi National Guard Counterdrug program is federally funded and consists of two parts: The Regional Counterdrug Training Academy (RCTA), and the Counterdrug Task Force (CDTF), both of which are headquartered at NAS Meridian, under the direction of the Counterdrug Coordinator/Commandant. Despite continuous budget reductions for the last three years, the Counterdrug program has continued its support to federal, state and local law enforcement. The RCTA has 11 Army and Air National Guard personnel and two civilian state employees, and contracts with law enforcement experts to train state and local drug law enforcement officers from across the country. In addition, the RCTA trains five different Counter Drug and Civil Operations courses for military personnel. The CDTF has a staff of 10 Army and Air National Guard personnel assigned to Drug Enforcement Support.

Drug Enforcement Support: The personnel who work in drug enforcement support augment local, state, and federal law enforcement agencies with their unique military skills and training. That uniqueness includes aviators, criminal analysts, and special operations personnel. Although the Counterdrug Program continues to

support all law enforcement agency programs from the previous year, requests from these agencies for even more assistance far surpass our funding capabilities to provide additional Soldiers and Airmen. As in previous years, interdiction personnel serve the following agencies: Mississippi Bureau of Narcotics, Mississippi Highway Patrol, the Gulf Coast and Oxford High Intensity Drug Trafficking Area (HIDTA) fusion cells, local sheriff and Police Departments, Narcotics Task Forces throughout the state, U.S. Drug Enforcement Administration, U.S. Federal Bureau of Investigation, U.S. Internal Revenue Service, U.S. Marshal Service, and the U.S. Customs Service.

FY 2013 Interdiction Totals: Summary of items seized by law enforcement agencies while assisted by Mississippi National Guard personnel:

Assets/Seizures Value

| | |
|-----------------------|----------------|
| Drugs | \$2.93 million |
| Assets/Currency | \$410,627 |
| Arrests | 192 |

Domestic Cannabis Eradication and Suppression Program: Mississippi Guardsmen continue to provide service and support to Mississippi's Domestic Cannabis Eradication and Suppression Program that strives to reduce the production, distribution and use of marijuana. This is a multi-agency effort driven by the Drug Enforcement Administration and Mississippi's law enforcement agencies. Participants, in addition to the National Guard, include: MS Bureau of Narcotics (lead agency), sheriffs, and local police departments.

Drug Demand Reduction Program: Although drastically reduced from previous years due to decreased federal funding, Mississippi's Drug Demand Reduction Program (DDRP) continued to hone the program, despite cuts to personnel, making it accessible to as many youth



Guardsmen and drug enforcement agents look for drug traffic during a coastal storm.

and community coalitions as possible. The MSNG's DDRP approach combines nationally tested programs that use interactive methods to deliver a drug-free message, reaching youth at critical junctures in their lives to prevent the onset of first use and to discourage further use. During Fiscal Year 2013, the DDRP used various initiatives to deliver anti-drug messages to over 5555 youth,

adults, and military personnel throughout the state.

Joint Substance Abuse Program and Prevention Treatment and Outreach Program: This program was discontinued in FY-13 due to funding.

The Regional Counterdrug Training Academy (RCTA) Headquartered in Meridian, MS, with satellite campus being set up at CSJFTS and CRTC in 2013, the RCTA provides tuition-free counterdrug training to law enforcement officers from across the nation. Priority is given to state and local agencies in Mississippi, Louisiana, Alabama, Tennessee, and Georgia. Since the academy opened in 1992, over 100,000 officers have attended classes in the philosophies, techniques, skills and tactics of the most current, relevant and effective counterdrug detection and apprehension topics. The academy's six classrooms can serve up to 175 students per week. During Fiscal Year 2013, the academy served over 15,493 law enforcement officers. During this year, the RCTA trained its first class of foreign students. In order to support Combatant Commands, by conducting training for Kyrgyzstan drug enforcement personnel at the satellite campus on CRTC.

Joint Substance Abuse Program and Prevention Treatment and Outreach Program: The National Guard has an aggressive internal prevention program. During FY-13, the program decentralized with scheduled tests under unit control. In order to support this, Counterdrug personnel trained 266 personnel in Unit Prevention Leader training and provided support to the various units across the state. Additionally, this program works with commanders to develop an anti-drug education program. This past year, over 4000 non-deployed Soldiers and Airmen were tested. Decentralized testing allows commanders to ensure a high state of readiness, and fitness for duty among our Soldiers.

The Director of Military Support coordinates Defense Support to Civil Authorities (DSCA) during gubernatorial callouts and is responsible for maintaining Operations Plans for situations necessitating a domestic response. Such plans include the state's hurricane plan, earthquake plan, winter storm plan, pandemic influenza plan, and an all-hazards plan that delineates responsibilities and guidelines for mitigating a no-notice disaster such as a catastrophic tornado. The DOMS serves as the primary Emergency Coordination Officer for the Mississippi Emergency Management Agency and his staff forms a large part of the State Emergency Response Team's capabilities at the state's forward Emergency Operations Center during a disaster. During steady state operations, DOMS staff operate the Joint Operations Center and maintain the Common Operating Picture. They also process and maintain Serious Incident Reports. Concurrently, the DOMS maintains oversight and program management for Physical Security, Electronic Security, and Anti-Terrorism.

In August 2012, DOMS personnel responded to Hurricane Isaac, which made landfall in South Louisiana as a Category 1 hurricane. DOMS personnel provided primary coordination with both emergency management officials in the counties and with state authorities. In doing so, DOMS personnel ensured that MSNG forces were meet-



Mississippi Army National Guard Soldiers travel through storm surge to assist Hancock County Sheriff Deputies make contact with civilians stranded near the Mississippi Gulf Coast, Aug. 28, 2012, in Waveland, Miss.

ing all response objectives and that all DSCA tasks were valid and supported the State's mission objectives. During the operation, MSNG Units accomplished the following:

- Rescued 706 residents either by boat for high-water capable vehicles
- Conducted approximately 80 presence patrols in coastal counties
- Operated approximately 20 Traffic Control missions in support of law enforcement
- Delivered 40,000 meals to shelters in all three coastal counties
- Deployed an Engineer Task Force to Pike County providing heavy equipment to assist other state agencies to prevent imminent failure of the Percy Quinn State Park Lake levee
- Evacuated 17 homes, 9 trailers and 2 businesses downstream from potential Lake collapse in Pike County
- Conducted 6 rotary and 1 fixed wing air missions in support of relief operations

In April 2013, DOMS personnel conducted the first annual Domestic Operations Conference. Participating unit personnel trained on administrative requirements for State Active Duty, the National Incident Management System, the Mississippi Wireless Information Network, and a Gulf Coast area overview. The conference culminated with the hurricane Rehearsal of Concept drill, where each unit discussed their specified tasks and coordinating instructions for conducting a hurricane response.

In June 2013, DOMS personnel organized and facilitated the state level pandemic Influenza (PI) Rehearsal of Concept. Representatives from each of the state agencies and the Governor's Office talked through

their actions during a response and discussed additional preparations that should be made for a PI response.

The 47th Civil Support Team has continued supporting civil authorities at a domestic incident site during specified events, which includes the use or threatened use of a weapons of mass destruction; terrorist attack or threatened terrorist attack; intentional or unintentional release of nuclear, biological, radiological, or toxic or poisonous chemicals; natural or man-made disasters that could result in the catastrophic loss of life or property.

The team is made up of full-time guardsmen who provide the governor with an immediate response capability, specialized expertise, and technical assistance that can be provided to local incident commanders. During fiscal year 2013, the CST completed 13 joint exercises, 19 assist missions, 3 stand-by missions, and 5 response missions. In addition, the team participated in 13 inter-agency exercises throughout the State to strengthen the integration of assets in response to emergencies. The team's training, versatility, and knowledge have been a valuable State asset in support of suspected clandestine labs, unknown powders, unexplained medical symptoms, and suspicious packages. In April, the team responded to the Ricin crisis in Northeast Mississippi.

The CST, which is essential to the security of American people on a daily basis, depends on the availability of adequate operations and maintenance funds to carry out their tasks. Any reduction in funding carries the risk of hindering the operational capabilities of these crucial teams.

The State Partnership Program (SPP) links the Mississippi National Guard with designated partner countries for the purpose of fostering mutual interests

and establishing long-term relationships across all levels of society. The unique civil-military nature of the National Guard allows active participation in a wide range of security cooperation activities, which play a vital role in achieving the goals of the U.S. and the partner countries. The SPP aims to promote access, enhance military capabilities, improve interoperability and enhance the principles of responsible governance.

All SPP activities are coordinated by the SPP director through the geographic Combatant Commanders and the U.S. Ambassadors' country teams to ensure that National Guard support is tailored to meet both U.S. and country objectives.

The Mississippi National Guard established a partnership with Bolivia in 1999 and Uzbekistan in 2012.

The MS National Guard SPP successfully executed

over 15 events in MS and abroad during FY13 with Uzbekistan. 16 MS ARNG and 6 MS ANG subject matter experts represented the Mississippi National Guard during the information exchanges, which took place at several different Uzbek military facility locations. Exchange topics included; Senior Leader Visits, Military Education, Regional Training Institute (RTI) operations, Unmanned Aerial Systems (UAS) Employment, Military Information Technologies and Information Management, HMMWV Maintenance, Tactical Combat Casualty Care, Disaster Preparedness, and Modeling and Simulations.

The MSNG and Bolivia partnership spans 14 years. Exchanges have included multiple MSNG units and MS agencies to include; Mississippi Emergency Management Agency (MEMA), Mississippi Band of Choctaw Indians, American Red Cross, Salvation Army, State

Fire Training Academy, and the Civil Air Patrol Exchange topic highlights included Senior Leader Visits, Humanitarian Efforts,





A unique dual role
in protecting the
state and nation.

Directorate of Logistics

Deputy Chief of Staff Logistics serves as Director of Logistics and principle advisor to The Adjutant General, the Joint Forces Headquarters senior staff and the National Guard Bureau Army Directorate on all matters of logistics functions within the JFH, less aviation support activities and those functions which fall under the purview of the USPFO.

The logistic officer develops policies, prepares budgets, and prioritizes logistics requirements to meet mission goals and objectives. He serves as a member of the state's Program Budget Activity Committee, maximizing readiness through analysis of requirements and assessment of impacts in adjust-

Army Logistics of the NGB Army Directorate.

Logistics is the art and science of planning and carrying out the movement and maintenance of military forces. In its most comprehensive sense, it is those aspects or military operations that deal with design, development, acquisition, storage, distribution, maintenance, evacuation, and disposition of materiel; transport of personnel; acquisition or construction, maintenance, operation and disposition of facilities; acquisition of furnishings of services; and medical and health service support.

Logistics occasionally referred to as "combat service support," must address highly uncertain conditions. While perfect forecasts are rarely possible,



Members of the 2nd Battalion, 20th Special Forces Group practice water skills during a training exercise at the Ross Barnett Reservoir. These Soldiers are training in a myriad of tasks, making them among some of the most active units in the Mississippi National Guard.

ing allocation of federal funds between accounts.

The DOL plans, programs, coordinates and directs the activities of logistics functions that include supply, services, maintenance and transportation. Ensures resource requirements are identified, documented and defended both within the State and to the national level in response to requirements established by the Chief,

forecast models can reduce uncertainty about what supplies or services will be needed, where and when they will be needed or the best way to provide them.

The DOL/J4 side, which includes money received for the operations of RSMS, and Regional Calibration Lab.



Directorate of Facilities Management

The Construction and Facilities Management Office (CFMO) is responsible for construction, maintenance, and repair of all Mississippi Army National Guard facilities. Responsibilities include 83 readiness centers, 33 logistical and maintenance facilities, three aviation support facilities and the Theater Aviation Group depot. The CFMO is also responsible for maintenance and construction support to two National Guard training sites, Camps Shelby and McCain. Real property assets of the Mississippi Army National Guard include over 1,800 structures totaling over 6.6 million square feet and over 147,000 acres of land.

The construction and sustainment of modern, well-maintained facilities is a key component to supporting well-trained Soldiers that can respond to a range of missions, from natural disasters and state emergencies to serving our nation at war. In 2013, the Army National Guard facilities program continued to focus on sustainment of existing facilities and construction or modernization of only those unique facilities not otherwise available to support readiness.

Real property operations and maintenance (federal) funding used in FY 13 was almost \$38 million.

These funds were used primarily for sustainment maintenance to the existing asset inventory, salaries for direct support employees, contracted services, and minor construction (less than \$750,000) projects.

State funds used in FY 13 to support facilities maintenance totaled about \$1.4 million. The funds were used in conjunction with federal funds to support maintenance, repair, salaries, utilities, and supplies at readiness centers. Readiness centers require a 25% state matching share for new work and a 50% matching share for maintenance, repair, and utilities.

Major military construction (MILCON) continued through FY 13 on operational readiness training complex (ORTC) barracks and the deployment processing center at Camp Shelby. These projects totaled over \$48 million for the barracks and \$8.4 million for the deployment processing center. Completed and opened in FY 13 was a new readiness center in Monticello of 54,175 square feet and costing over \$9.2 million.



Members of the 106th Brigade Support Battalion settled into their new Monticello Army National Guard Readiness Center on May 19, for the facility ribbon cutting ceremony. The center is the new home for Headquarters and Headquarters Company, 106th BSB, 155th Armored Brigade Combat Team. The new \$11.3 million facility is 54,175 square feet, and is now the largest readiness center in the state of Mississippi.

Staff Judge Advocate

The Judge Advocates provide a number of services for the Mississippi National Guard. In addition to being combat trained Soldiers and Airmen, the Judge Advocates (who must also be licensed attorneys) serve as legal advisors to the commanders and staff members of the National Guard units. Some Judge Advocate serve their command in specialty jobs such as military prosecutors, trial defense attorneys, administrative law attorneys, contract attorneys or operational law advisors. Judge Advocates also provide legal assistance (such as preparing Wills and Powers of Attorneys) to Service members and their dependants, along with the military retirees.

In 2013 Judge Advocates assisted with a number of mobilizations across Mississippi. Every mobilized Service member in the Mississippi National Guard received the opportunity to speak directly with a Judge Advocate and obtain a personalized Will and Power of Attorney, in addition to receiving legal advice on matters pertinent to the particular mobilization. Topics included the Service members Civil Relief Act, Law of War, Rules of Engagement and the Uniform Ser-

vices Employment and Re-employment Rights Act.

In March, the Judge Advocates conducted the State's 27th Annual Judge Advocate General Legal Education course in Biloxi, Mississippi. The Honorable John Garguilo from Biloxi was our featured speaker on Ethics. A panel discussion on Domestic Operations was a particular highlight to weekend's instruction.

Judge Advocates also provided legal support in response to Tropical Storm Karen that occurred in October of 2013. This ranged from Rules for Use of Force briefings to reviewing claims and contracts.

Over 1,300 legal assistance matters were completed during this past year and 16 military justice matters were handled by Judge Advocates. Over 25 claims were also processed through the JAG office.

This year also brought the retirement of Colonel Gene Hortman, State Judge Advocate, who served with distinction for over 28 years in the Mississippi National Guard.



The Judge Advocate conference is held in Biloxi, Miss., with the Honorable John Carguilo speaking on ethics. This is one time of year all Mississippi National Guard Judge Advocate staff can get together to plan in legal matters for the state's Guardsmen.

Inspector General

The Inspector General serves as a personal staff officer to the Adjutant General and is charged with inquiring into and periodically reporting on the discipline, efficiency, economy, morale, training, and readiness throughout the command. These duties encompass the Army and Air National Guard throughout the state. Additionally, the Inspector General works with Inspector General Staffs for the Department of the Army, Department of the Air Force, Department of Defense, First Army, National Guard Bureau, and deployed Inspector General Team's in Kuwait, Iraq and Afghanistan. The Inspector General functions as an extension of the eyes, ears, and conscience of the Commander. The Inspector General and his staff perform this mission through four primary functions: Assistance, Inquiries/Investigations, Inspections and Teaching and Training. The scope of Inspector General activities include support to the Commander, Soldiers and Airmen, family members, DA Civilians, employers, retirees, and others requiring assistance with an Army or Air Force matter within the purview of the Inspector General system.

This year has seen a noticeable decrease in the number of Mississippi Army National Guard units deploying and a change in the operational tempo for the Guard as a whole. Most units in the state have shifted their focus to improving personnel readiness and training in order to rebuild the force and to achieve or maintain readiness

levels in keeping with each unit's specific non-contingency operational mission requirement. In keeping with this change, the Inspector General's office has been conducting unit site visits to inspect for systemic issues and trends that have the largest impact on unit readiness. All results from Inspector General site visits are instantaneously provided to the unit. Units with egregious violations or recurring systemic issues are required to provide feedback on their corrective action to the JFH Chief of Staff, which is tracked internally by the IG Staff. The Inspector General's Office also developed a Sharepoint site for use by the Command Group, JFH Staff and MSC's, for tracking and documentation of Command Inspections, Staff Assistance Visits, as well as external inspections. The Inspector General and his staff continue to serve on several committees and councils with the goal of improving the overall readiness of the command.

The Mississippi National Guard Inspector General's Office provided assistance to over 121 personnel and completed 127 assistance cases totaling in excess of 471 man hours during Training Year 2013. Additionally, Inspector General Personnel were involved in over 90 inspections, organizational assessments or visits to various armories throughout the state. Two new personnel became qualified as Army Inspectors General in the Mississippi Army National Guard; Major Juan Corrigan was assigned as

the Inspector General for the 184th Expeditionary Sustainment Command and Master Sergeant Paul Dennis was assigned as an Assistant Inspector General at Joint Force Headquarters. Air Force Lieutenant Colonel Laura Odom completed the Air Force Inspector General course and was assigned as the 172nd Airlift Wing Inspector General.

The Inspector General's office considers it a privilege to have assisted members of the Command, retirees, and civilians. We pledge to remain committed to enforcing standards, Army values, and fair treatment Soldiers and Airmen while protecting the best interest of the Army and Air Force and the rights of its members.



Equipment is off-loaded from the rail sites at Camp Shelby, for use by the many Soldiers who train at the large Joint Task Force Training Site near Hattiesburg..

State Army Aviation

The readiness rates of the Mississippi Army National Guard Aviation Program drastically improved during the FY13 training year with the focus of individual and collective training efforts put forth by the 185th Theater Aviation Brigade and the 1108th Theater Aviation Sustainment Maintenance Group. The state's rotary wing program executed over 6,000 flight hours in the UH-60A/L, AH-64D, LUH-72, and CH-47D aircraft in all mission profiles. Last year brought about changes in leadership as COL Ronald Beckham took command of the 185th TAB and COL Stanley Budraitis took command of the 1108th TASM-G. Both new commanders were responsible for training events that ranged from the individual training of new aviators to advanced collective training exercises that involved multiple airframes, UAS, infantry, SEAL teams, Special Forces, urban terrain, and night vision devices.

The aviation support facilities were highly utilized in readiness level training as the program increased with over 25 new warrant officers and lieutenants returning from flight school. These new pilots filled the aviator positions of the UH-60A/L, CH-47D, LUH-72, and AH-64D airframes. The aviation support facilities and the 1108th TASM-G done a superb job in providing the maintenance required to execute the flight hours necessary to achieve the desired training results.

Back from abroad, last year witnessed the return of F/1-171 GSAB from its MEDEVAC mission in Afghanistan and their reintegration into the reset phase of ARFORGEN. Additionally, a C-23 Sherpa crew from I/1-185 Aviation returned last year from successfully supporting its role in operations in Egypt. Domestically, it was a quiet year for hurricane activity, but a number of aviators and aircraft saw action on the Southwest border as the Operation Guardian Eye mission continued from the previous year. The 185 TAB continued to support the State Partnership Program with Uzbekistan through aviation training efforts in MS and abroad. The 185 TAB also supported the certification process of its higher command, the 66th Theater Aviation Command, during an exercise at

Ft. Lewis during annual training. The MS ARNG aviation program continued to provide support to Camp Shelby throughout the year with water bucket and MEDEVAC coverage. The Unmanned Aerial Systems Facility at Camp Shelby provided a vital role in the training and new equipment fielding plans for new UAS Shadow units across the country and has established itself as the national ARNG UAS Training Center in the process. The 2-185th Airfield Operations Battalion was the first Army National Guard AOB to field a new Mobile Tower System (MOTS). They completed their training and certification on the system during annual training at Camp Shelby. The 2-185th AOB also fielded a full-time air traffic control team and new airspace procedures for Camp Shelby. A/1-149 Attack Battalion completed transformation to AH-64D Apaches in Tupelo and continued with its readiness level improvements in the Block II program.



A new year brings new deployment preparations and possible mobilizations as MS Army National Guard units move closer towards their "ready year" in ARFORGEN. The 185th TAB is scheduled for a rotation in Kuwait beginning in 2015. The 1108th TASM-G is also scheduled for a rotation beginning in 2015 involved with the drawdown of forces in Southwest Asia. Mobilization possibilities may also exist in 2014 for the 2-185th Airfield Operations Battalion in Southaven and the C-12 flying Detachment 16 in Jackson.

The next training year will bring about new fiscal challenges that have not been experienced in the aviation program for over a decade. As the nation tightens its purse strings, the results will have impacts into the aviation program as training periods and flight hours start realizing reductions. Flight school and graduate flight courses will also see reductions. There will be challenges, but the challenges will not be insurmountable as the aviation program leadership continues to seek and implement creative methods to maximize training value with the available resources in order to keep the program readiness at an all time high.



Change is a constant thing in MS Army National Guard Aviation. As aircraft, personnel, MTOE's, and mobilizations consistently impact the program, the overall state of readiness continues to be high. MS Army National Guard



aircrews, maintainers, and support personnel continue to rise to new challenges. The coming year will bring over 20 new aviators back from flight training in order to fill vacant warrant and commissioned officer positions. Various exercises that focus on the mission of aviation at both home and abroad are scheduled throughout the year as well as continuous individual and collective training events aimed at keeping MS Army National Guard Aviation "Above the Best".

1 July 2012 - 30 June 2013



All safety precautions are taken before these Soldiers in the Best Warrior 2013 competition prepare to fire weapons on the range at Camp McCain.

Safety Office

The goal of the safety office is to facilitate a strong, ready, healthy, and safe fighting force. The safety office received a federal budget of \$95,600 during training year 2012. The safety office uses the money to help eliminate or reduce accidents, illnesses, and injuries to Mississippi National Guard personnel, state, and federal employees through force protection measures. Funding is also used to promote safety through incentives and awards.

The safety office conducted in excess of 105 surveys, evaluations, and inspections during this period. All inspections, surveys, and evaluations are accomplished in a training atmosphere and discrepancies are corrected on the spot if possible. An out-briefing is then conducted and copies of the reports are left with the Administrative Officers and Facilities managers.

All safety programs are checked to be in accordance with Army and National Guard policies and regulations. The safety office conducts State Safety and Occupational Health Council meetings on a quarterly basis, and the Explosive Safety Council meets biannually under the direction of the safety office.

The vision of this office is to properly train commanders and Safety Officers/Noncommissioned Officers in the field and enables them to manage their safety

programs.

A comprehensive safety program is in effect for all annual training periods at Camp Shelby and Camp McCain and safety briefings and meetings are scheduled for all units. The state safety office also visits units in the field and conducts random safety evaluations and helps make on the spot corrections.

There are numerous safety courses required for National Guardsmen and Department of Defense civilians. State employees are also encouraged to complete these courses. . Site visits are conducted to ensure full-time personnel are training on this system.

National Guard Bureau has increased its emphasis not only on the requirements commanders are to undertake in their daily on duty safety programs but also is developing new tools and programs to improve the safety of Soldiers and civilians while off duty and away from the workplace with their families.

Information Management

The mission of the Information Management Directorate is to provide transparent delivery, sustainment, and defense of the National Guard network capabilities across the Mississippi National Guard area of responsibility to support the full spectrum of National Guard capabilities.

The DOIM manages telecommunication service to include voice and data and video networks. They also manage copier service, photo labs for official Department of the Army photos, communication systems in support of domestic operations and information assurance. They provide help desk support for computer and network issues.

Significant projects in the past year included upgrades to fiber optic cable infrastructure at Camp Shelby, Camp McCain and other facilities. The DOIM improved customer service by adding additional DA photo labs located at Camp McCain and Camp Shelby and providing wireless network service at many locations. Computers and servers were upgraded to the latest DA approved operating systems.



The Directorate of Information Management improved customer service by adding additional DA photo labs located at Camp McCain and Camp Shelby. Added locations improved the our members' ability to have mandatory Department of the Army photographs taken while scheduled for training at both these training facilities. In addition the Mississippi National Guard has completed a complete upgrade to fiber optic cable infrastructure at these locations as well as other locations around the state.



Communication sites are established during training exercises by the 47th Civil Support Team, so that team members and other law enforcement and local community agencies have all necessary open lines of communication open. These mobile units serve to make all real world incidents to attain a highly successful resolution.

Mississippi Air National Guard

172nd Airlift Wing, Flowood, Miss.

A significant portion of America's military strength is vested in its reserve forces. Coupled with its federal mission to provide the U.S. Air Force and Department of Defense with a trained combat-ready strategic military airlift force, the 172nd Airlift Wing provides the State of Mississippi support in the event of national emergency, maintains peace and order and supports civil defense and pre-attack planning.

The 172nd's original designation was the 183rd Tactical Reconnaissance Squadron (Night Photo). In 1957 - 183rd TRS became the 183rd Aeromedical Transport Squadron (Light). The C-119 was the first conversion aircraft assigned to the 183rd. Six (6) Fairchild C-119 Flying Boxcars replaced the RB-26. The C-119 widened the mission of the unit. In 1964 183rd was upgraded from squadron to group status and redesignated the 172nd Air Transport Group. The reorganization increased unit manning to a total of 927 officers and airmen, and retained the 183rd Air Transport Squadron as its flying squadron. In 1966 the C-124 Globemaster was assigned to the Mississippi Air Guard. Nicknamed "Ole Shakey" because of the constant vibration of the airframe in flight. The C-124 was capable of carrying a wider range of outsized cargo than any other aircraft in the Air Force inventory at that time.

The 172nd is based at Allen C. Thompson Field in Jackson, Mississippi. The Air Guard facility is named after Charles L. Sullivan, the former Lieutenant Governor of Mississippi and long-time member and pilot in this unit. The 172nd Airlift Wing based in Jackson operates C-17 Globemaster aircraft. There are nearly 500 full-time personnel assigned to the 172nd and more than 1,100 traditional Air Guard personnel are attached to the unit.

On 13 December 1971 the 172nd converted to the C-130E Hercules aircraft. From 18 February to 1 April 1978 the 172nd participated in Operation Volant Oak, an Air Force-sponsored deployment to the Panama Canal Zone. Under Volant Oak, the cargo mission of the Air Force Southern Command would eventually be turned over to units from the Air National Guard and the USAF Reserve, on a rotating basis, relieving regular AF units assigned to Howard Air Force Base in the Canal Zone. In 1980 the 172nd received the latest version of the Hercules, the C-130H, the ultra-modern model. After 27 years in the business, the 172nd finally received a brand new, factory-fresh aircraft.

On 12 July 1986 the first C-141B Starlifter to be released from Air Force control arrived at Thompson Field to begin its new mission with the Mississippi Air National Guard. With a total of eight (8) aircraft, the unit began a new mission in strategic airlift that greatly expanded its global range.

The current assigned aircraft is the C-17 Globemaster. The 172nd was the first Air National Guard unit to be assigned this aircraft. Growth of the unit

from a strength of 102 officers and airmen in July 1953 to 1140 by 2000 is testimony to the success the unit has had in recruiting and retaining qualified people. The 172nd contributes significantly to the economic posture of the city and surrounding communities.

In March 1988 the 172nd took part in the airlift of approximately 3200 troops and almost 1000 tons of cargo on an exercise to Palmerola Air Base, Honduras. The 172nd had the distinction of being the only Air National Guard unit in the United States which participated in the airlift of troops to Honduras. On 6 December 1988 the Soviet Republic of Armenia suffered a powerful earthquake. The first Air Guard aircraft to fly to Armenia was a C-141B from the 172nd. Before relief missions ended, the 172nd would fly six missions with its planes and crew and additionally would furnish a crew to fly a U.S. Air Force C-141 whose crew had reached maximum flying hours. In September 1989 a devastating hurricane struck the tiny island of St. Croix, leaving the island crippled, the 172nd flew eleven emergency relief missions, hauling 465 tons of cargo and 472 passengers and encompassing 165 hours of flying time.

From 20 December 1989 to 12 January 1990 the 172nd flew 21 sorties in support of Operation Just Cause in Panama. The total amount of cargo transported during the support of Operation Just Cause was 403.6 tons. Total number of passengers was 1,274. On 7 August 1990 the 172nd's support of Operation Desert Shield/Desert Storm began when aircrew members began voluntary missions. Approximately 98 aircrew members flew missions on a volunteer basis. On 24 August 1990 the 183rd Airlift Squadron was activated by Presidential Directive. From August 1990 to May 1991 the 148 members of the 183rd flew 2,880 sorties which transported 15,837 passengers and 25,949.2 tons of cargo.

On 1 September 1995 the 172nd amassed 175,000 accident free flying hours, proving the ability of the Air National Guard to fulfill its role in the Total Force concept.

On 20 November 1995 Congressman G. V. "Sonny" Montgomery announced that six operational C-17 aircraft will be assigned to the 172nd Airlift Wing, Jackson, Mississippi. When asked about the C-17 announcement, Major Richard B. Howard, Commander, 172 Aircraft Generation Squadron, responded "We're excited. The depth of our maintenance folks' experience in supporting cargo aircraft -- the C-124, the C-130, the C-141 -- [shows that] now we're ready for the next challenge."

On 23 May 1998 - The nation's 19th B-2 Stealth Bomber was named "Spirit of Mississippi."

On 2 October 2000, after the bombing of the USS Cole in Yemen, members from the Mississippi Air National Guard's 172 Airlift Wing deployed seventeen members to Ramstein Air Base Germany. Members from the 183rd Aeromedical Evacuation and 183rd Airlift Squadron



Miss Mississippi 2013 Chelsea Rick has a great backdrop when visiting members of the 172nd Airlift Wing.

picked up four sailors from Ramstein Air Base in Germany and flew them home to Norfolk Naval Station.

On 22 March 2001 - The 172nd amassed 190,000 accident free flying hours, continuing to prove the ability of the Air National Guard

to fulfill its role in the Total Force concept.

During this time-frame, 29 October 2001 - 16 December 2002, the 172nd AW operated the European Strategic



Members of the 172nd Airlift Wing are ready to go to the North Pole for Christmas with Santa, during their family program event at the Flowood Air National Guard base.

186th Air Refueling Wing, Meridian, Miss.



With almost 1,200 officers and enlisted Airmen, Key Field Air National Guard Base in Meridian, Miss. is made up of mostly traditional guardsmen who live and work throughout Mississippi and surrounding states, but about one third of its members are full-time federal technicians or Active Guard/Reserve.

Tenant units on Key Field include the 238th Air Support Operations Squadron, the 248th Air Support Operations Squadron, and the MS Air National Guard HQ Detachment 1 as well as two Army National Guard units located next to the base.

The 186th Air Refueling Wing also supports an RC-26B aircraft, modified to conduct incident awareness missions in the U.S. and overseas. Stateside, the RC-26 supports local, state and federal law enforcement agencies in counterdrug efforts while overseas missions support imagery collection tasking for combatant commanders. The RC-26 program has worked directly with law enforcement agencies since 1996 providing National Guard unique support to battle illegal narcotics and illicit drugs as well as states side emergency response efforts such as wildfires, floods, hurricanes, and the gulf oil spill of 2010.

The Wing's 248th Air Traffic Control Squadron was commissioned on October the first of 1997. The squadron consists of approximately 90 members who are respon-

sible for all air traffic control operations at Key Field including military, commercial, and civilian flights. Unit members frequently participate in overseas operations and emergency relief efforts such as the Haiti earthquake providing short notice air traffic control support.

The 238th Air Support Operations Squadron is a tenant unit of the 186 ARW. The 238th began in 1954 as a communication service flight and has undergone numerous changes, but the most recent designation of Air Support has added new excitement at Key Field. The 238 ASOS mission is to provide the interface between the Army units it supports and the Air Force units that provide combat air support. The squadron advises the ground commander on the capabilities and limitations of combat aircraft weapons and assists in planning for combat air support. Since becoming fully operational in 2003, the 238th has participated in Operations Enduring and Iraqi Freedom as well as numerous joint services exercises.

The 286th Air Operations Group acts as a force multiplier by providing integral support at the operational level of command and control of Air and Space Forces. Members serve as the focal point for planning, directing and assessing operations across the spectrum of Air, Space, Maritime and Cyber Operations. The unit's most recent work includes support during Hurricane Irene efforts.

(Left page) Lt. Col. Wayne Garrison, 186th ARW Aircraft Commander, and Lt. Col. Marcus Lambert, 186th ARW co-pilot, steer a KC-135R Stratotanker aircraft back to its parking space on Key Field Air National Guard Base, Meridian, MS, Aug. 13, 2013. Garrison and Lambert finish the first aerial refueling mission of the 186th Air Refueling Wing after the return of the refueling mission to Key Field Air National Guard Base, the birthplace of air refueling.



The C-27J Spartan was a short lived flying mission for the wing, and due to structure changes in the U.S. Air Force, the C-27Js were divested in 2012. Here sit the four C-27J aircraft on the Meridian runway.

In addition to elements that make up the wing and tenant units at Key Field, the 186th is home to the Regional Operations and Security Center, a National Guard Bureau center that maintains a classified and unclassified wide area data network and houses some 50 DOD information systems for 15 flying units and 51 units across 11 states and territories.

As a result of the 2005 Base Realignment and Closure law and after a 19 year run with the Stratotanker that added almost a billion dollars to the local economy, Key Field was forced to divest all of its tankers by March of 2010. During the end of the tanker mission, the wing had been selected as the only unit in the country to provide mission qualification training to service members supporting Project Liberty, the Nation's newest manned Intelligence, Surveillance, and Reconnaissance mission. From early 2009 until 2012 Key Field members trained over 1,200 individuals in the MC-12W Liberty aircraft who immediately put those skills to work by deploying to Iraq and Afghanistan. Beginning in 2010, and during the same period of Project Liberty, the unit received the first of four C-27J Spartan cargo aircraft. This was a short lived flying mission and due to Air

Force force structure changes, the C-27J aircraft were divested in 2012, but not before the unit was recognized as one of the only units in the history of the Air National Guard to fly four different aircraft in the same calendar year (2010), KC-135R, RC-26B, MC-12W, C-27J.

As a result of an extensive effort by the Mississippi Congressional Delegation, National Guard leadership, and the proven ability of the men and women of Key Field, the unit was selected to regain the KC-135R and is currently in conversion back to the air-to-air refueling mission. This unexpected turn of events should see the wing with a relevant, viable, secure mission for many years to come.

Fiscal year 2013 economic contributions into the local area are impressive, payroll accounts for just over \$58 million, with contracts, construction, and other funding contributing a total of \$66.3 million dollars in total economic impact. The vast majority of these dollars went directly into the local economy creating over 235 secondary jobs and helped to maintain a prosperous local economy.

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